

CONTENTS

<i>Foreword</i>	<i>iii</i>
<i>Preface</i>	<i>iv</i>
<i>Acknowledgements</i>	<i>v</i>
<i>Executive Summary</i>	<i>vi</i>
<i>Abbreviations</i>	<i>xi</i>

I. Introduction and Background 1

The Federal Laboratory System	2
Research Approach	6

II. Responses to the Economic Development Questionnaire 9

III. Case Studies 13

Air Force Research Laboratory	14
Communications Electronic Command Research, Development, and Engineering Center	21
Los Alamos National Laboratory	25
NASA Glenn Research Center	32
Naval Air Warfare Center Aircraft Division and the Naval Air Systems Command	39
Pacific Northwest National Laboratory	43
Sandia National Laboratories	49
TechLink	55
Manufacturing Extension Partnership Management Services Inc.	60

IV. Summary of Findings and Conclusions 65

Conclusions	65
Issues	67
Highlights of Lessons Learned	79

Appendix

A. National Advisory Group Members	
B. Questionnaire: Federal Laboratory-Based Economic Development Activities	